



# **City Of Roanoke Recommended Budget**

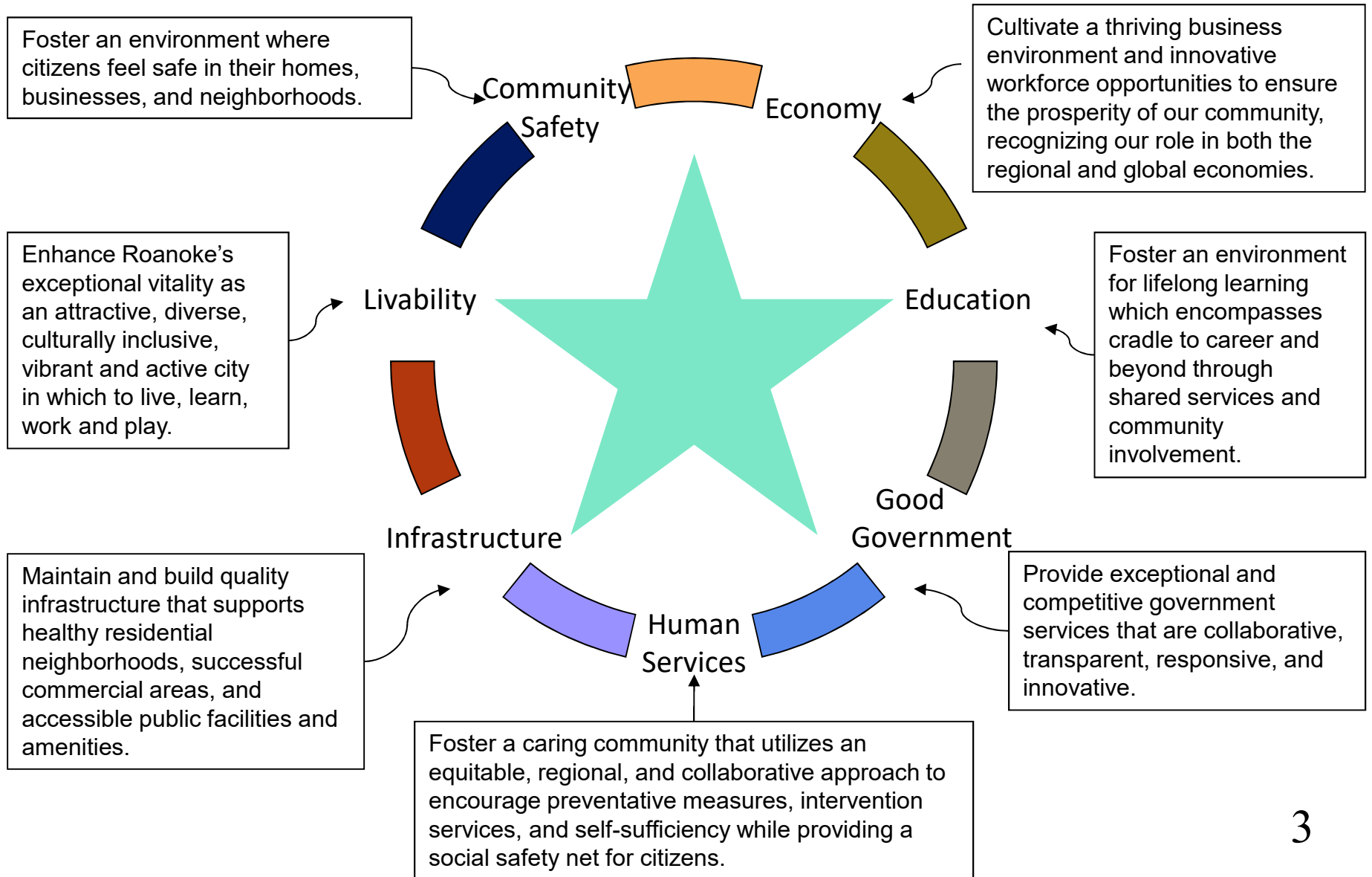
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**Fiscal Year  
2021 - 2022**

# The Vision

The City of Roanoke is a safe, caring and economically vibrant community in which to live, learn, grow, play and prosper.

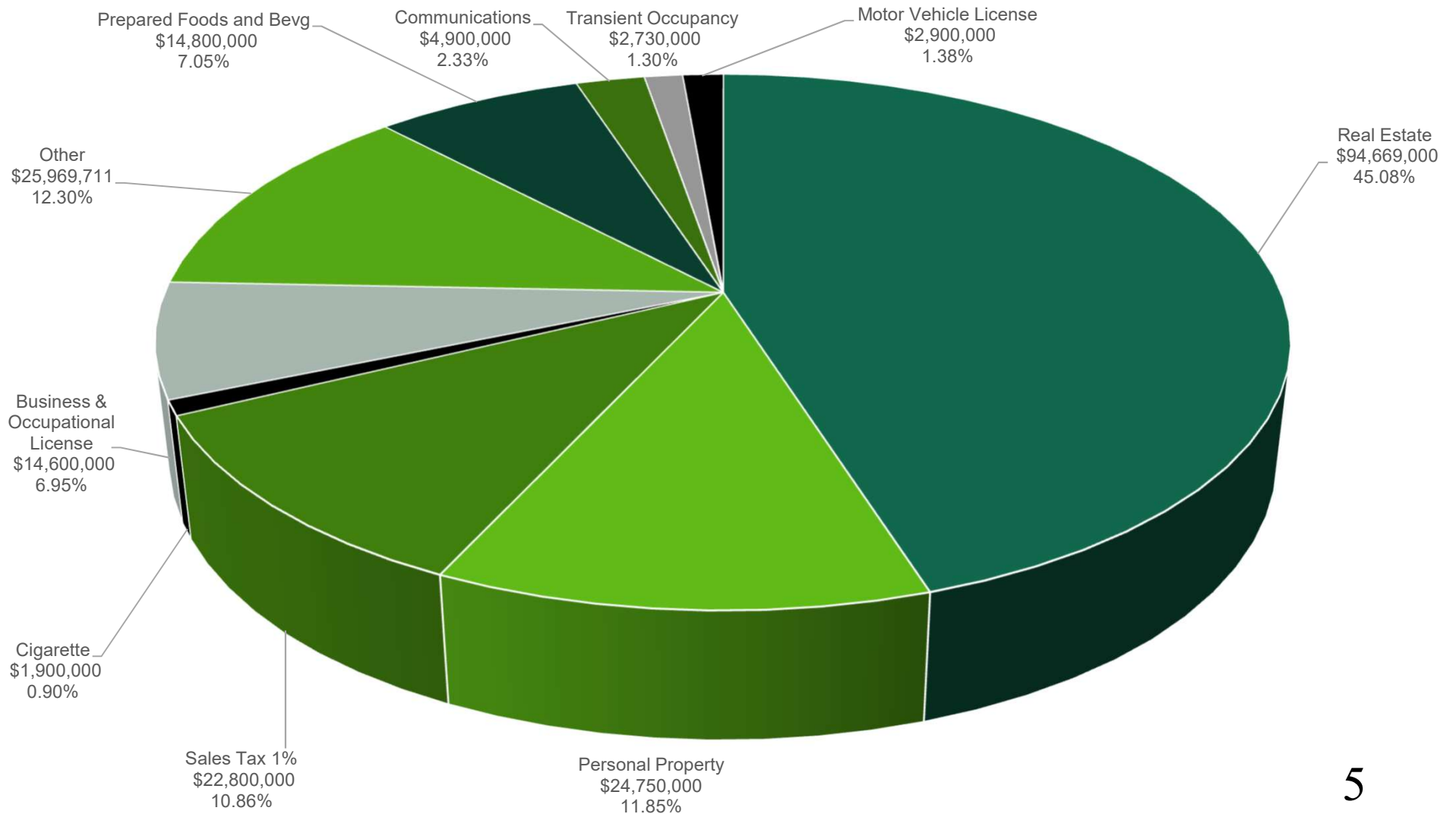
# City of Roanoke Priorities



# FY 2021-2022 Budget

- Recommended budget is balanced at \$307,630,000, an increase of \$9.565 million or 3.2%, aligned with the priorities established by City Council
- Key Budget Highlights:
  - Includes funding for strategic investments in all priority areas
    - Education/RCPS
    - Community Safety
    - Human Services
    - Infrastructure
    - Livability
    - Good Government
    - Economy
  - Strategic Compensation increases
  - Strategic fee increases

# FY 2022 Recommended Local Tax Revenues



# FY 2022 Recommended Local Tax Revenues

Tax	FY 2020 Actual	FY 2021 Adopted	FY 2022 Estimate	Growth (\$)	Growth (%)
Real Estate	\$88,595,881	\$90,685,562	\$94,669,000	\$3,983,438	4.4%
Sales	22,191,888	21,146,000	22,800,000	1,654,000	7.8
Transient Occupancy	3,210,638	1,414,617	2,730,000	1,315,383	93.0
Prepared Foods & Beverage	13,274,739	14,645,000	14,800,000	155,000	1.1
Cigarette Tax	1,967,912	2,000,000	1,900,000	(100,000)	(5.0)
Motor Vehicle License	2,630,898	2,900,000	2,900,000	0	0.0
Communications Tax	5,763,219	5,700,000	4,900,000	(800,000)	(14.0)
Personal Property	23,928,478	23,683,489	24,750,000	1,066,511	4.5
Business License	14,635,195	13,662,000	14,600,000	938,000	6.9
*Other	28,107,755	25,900,300	25,969,711	69,411	2.2
<b>TOTAL</b>	<b>\$204,306,603</b>	<b>\$201,736,968</b>	<b>\$210,018,711</b>	<b>\$8,281,743</b>	<b>4.1%</b>

\*Other: District Taxes, Public Service Corp, Penalties/Interest, Utilities Tax, Recordation and Probate, Admissions, Franchise Fees, Bank Stock, Delinquent Taxes

# FY 2022 Total Recommended Revenues

	<b>FY 2020 Actual</b>	<b>FY 2021 Adopted</b>	<b>FY 2022 Estimate</b>	<b>Growth (\$)</b>	<b>Growth (%)</b>
Local Taxes	\$204,306,603	\$201,736,968	\$210,018,711	\$8,281,743	4.1%
Permits, Fees and Licenses	1,186,676	1,024,800	1,119,300	94,500	9.2%
Fines and Forfeitures	991,185	1,019,200	1,035,500	16,300	1.6%
Use of Property and Money	540,066	466,000	548,500	82,500	17.7%
Intergovernmental	74,419,878	75,926,839	75,981,798	54,959	0.1%
Charges for Services	17,162,967	17,080,564	17,923,955	843,391	4.9%
Miscellaneous	4,336,349	810,629	1,002,236	191,607	23.6%
<b>TOTAL</b>	<b>\$302,943,724</b>	<b>\$298,065,000</b>	<b>\$307,630,000</b>	<b>\$9,565,000</b>	<b>3.2%</b>

# Fee Adjustments

- Solid Waste Fee
- Downtown Compactor Fee
- Fire/EMS Fees
- Stormwater Utility Fee (effective 7/1/22)



# FY 2021-2022 Guiding Principles for Budget Preparation

- Council's priorities are key in the development of the budget
- Necessary to consider the anticipated impacts of COVID19 to local taxes and other service related revenues
- Fund the highest base and supplemental priority services and programs
- Fund non-discretionary cost increases
- Prioritize remaining base and supplemental services and programs
- Lay groundwork for way to improve in future years requests that advance equity and empowerment initiatives.
- Maintain market competitiveness with compensation

# Budget Emphasis

- In addition to the Guiding Principles for Budget Preparation, the budget has been prepared with specific emphasis on:
  - Essential Services
    - Restoration to pre-COVID levels of service where possible
    - Reclaiming momentum and strengthening resiliency
  - Equity and Empowerment
    - Assisting the vulnerable
    - Supporting economic recovery

# Education

Services and Programs	-Support of Roanoke City Public Schools -Main Library Operations
Supplemental Funding	-RCPS funding determined by funding formula
Personnel Impacts	Full Time: Library Automation Coordinator restoration Part Time: None

# Community Safety

Services and Programs	<ul style="list-style-type: none"><li>-Circuit Court, City Prosecutors, Courts, Magistrate</li><li>-E-911 Operations</li><li>-Fire and Emergency Medical Services</li><li>-Fire Safety Inspections</li><li>-Police Operations and Administration</li><li>-Residential Juvenile Detention</li><li>-Roanoke City Victim Witness Program</li><li>-School Resource Officers</li><li>-Sheriff and Jail Operations</li><li>-Street Lighting, Traffic Signals, Signs and Pavement Markings</li></ul>

# Community Safety (continued)

Supplemental Funding	<ul style="list-style-type: none"> <li>-E911 Career Enhancement</li> <li>-Overtime (Fire, Sheriff, Police, E-911)</li> <li>-Stipends for court staff</li> <li>-Jail medical services contract increase</li> <li>-Utilities increase</li> <li>-Gun Violence Prevention Commission*</li> <li>-Intercoms for main jail housing areas*</li> <li>-Paramedic training program*</li> <li>-Traffic signal system modernization*</li> <li>-Forensic Services Unit equipment replacement*</li> </ul>
Personnel Impacts	<p>Full Time:</p> <ul style="list-style-type: none"> <li>Fire Prevention Program expansion (7 FTEs)</li> <li>Asst. Commonwealth Attorney II</li> <li>Embedded Criminologist</li> <li>RESET Volunteer Coordinator</li> </ul> <p>Part Time: None</p>

\* Indicates one-time item

# Human Services

Services and Programs	<ul style="list-style-type: none"><li>-Children's Services Act</li><li>-Homeless Assistance Team</li><li>-Human Services Support</li><li>-Juvenile Justice programs</li><li>-Social Services programs and support</li><li>-VJCCCA Services</li><li>-Youth Haven</li></ul>
Supplemental Funding	<ul style="list-style-type: none"><li>-In-Home Family Services</li><li>-Foster Care shift from DSS to CSA</li><li>-Medicaid Local Match</li></ul>
Personnel Impacts	Full Time: None Part Time: None

# Infrastructure

Services and Programs	<ul style="list-style-type: none"><li>-Alley Maintenance</li><li>-Bridge Maintenance/Inspection</li><li>-Environmental Management</li><li>-Facilities Management and Custodial Services</li><li>-Fleet Operations and Vehicle Replacement</li><li>-Median and Right of Way Landscape Maintenance</li><li>-Paving Program</li><li>-Sidewalk Repair &amp; Maintenance</li><li>-Snow Removal</li><li>-Street Maintenance</li><li>-Technology Capital</li><li>-Technology Operations</li></ul>

# Infrastructure (continued)

Supplemental Funding	<ul style="list-style-type: none"><li>-Contractual Increase for phone and technology items</li><li>-Additional support for custodial services</li><li>-Technology Capital*</li><li>-Microsoft licensing software assurance*</li><li>-Outdoor power equipment replacements*</li><li>-Radio shop staff training*</li></ul>
Personnel Impacts	Full Time: None Part Time: None

\* Indicates one-time item



# Livability

Services and Programs	<ul style="list-style-type: none"><li>-Code Enforcement</li><li>-Community Sustainability</li><li>-Library Neighborhood Services</li><li>-Neighborhood Support</li><li>-Parks &amp; Recreation operations, athletics, community recreation, landscape management, outdoor recreation, park management, urban forestry, and youth development</li><li>-Planning, Building and Development services</li><li>-Solid Waste Operations/Collections</li><li>-Traffic Engineering, Transportation Planning, and Project Management</li></ul>
Supplemental Funding	<ul style="list-style-type: none"><li>-Community sustainability programming</li><li>-Library books and materials</li><li>-Library restoration of part-time staff and branch hours of operation</li></ul>

# Livability (continued)

Supplemental Funding (continued)	<ul style="list-style-type: none"> <li>-Pool operations and chemicals</li> <li>-River's Edge Park athletic field maintenance</li> <li>-Support for increased Solid Waste tonnage</li> <li>-Guardrail Repairs*</li> <li>-Building Inspections Accreditation*</li> <li>-Code Books*</li> <li>-Maintenance Equipment for River's Edge*</li> <li>-Greenway Pavement Repairs*</li> </ul>
Personnel Impacts	<p>Full Time: City Planner II*</p> <p>Part Time: None</p>

\* Indicates one-time item

# Good Government

Services and Programs	<ul style="list-style-type: none"><li>-Assessment, Collections and Financial Reporting</li><li>-Conduct of Elections</li><li>-General Government Administration</li><li>-Strategic Initiatives</li></ul>
Supplemental Funding	<ul style="list-style-type: none"><li>-EMS billing and PetData contractual services</li><li>-Annual maintenance PCI Tax &amp; Treasury System</li><li>-External audit contractual fees increase</li><li>-Payroll system maintenance contract increase</li><li>-Administrative and operating costs for Registrar</li><li>-Minimum wage increase</li><li>-Employee Health Clinic contractual increase</li><li>-Increase in Insurance Premiums</li></ul>

# Good Government (continued)

Supplemental Funding (continued)	<ul style="list-style-type: none"><li>-PCI Implementation Cost*</li><li>-Benefit and Compensation Studies*</li><li>-Citizen Survey*</li><li>-Redistricting*</li><li>-Leadership succession*</li></ul>
Personnel Impacts	Full Time: None Part Time: Temporary and Overtime wages for Elections (Early Voting and Vote By Mail)

\* Indicates one-time item

# Economy

Services and Programs	<ul style="list-style-type: none"><li>-Asset Promotion and Development</li><li>-Business and Workforce Development</li><li>-Arts Commission staff support</li><li>-Performance Agreements</li><li>-Percent (%) for Art</li></ul>
Supplemental Funding	<ul style="list-style-type: none"><li>-Enterprise Zone programs</li><li>-Existing performance agreements adjustments</li></ul>
Personnel Impacts	Full Time: Financial Stability Specialist Part Time: None

# Compensation

Compensation Board Increases* (Sheriff/Jail, Treasurer, Commissioner of Revenue, Commonwealth Attorney)	\$487,000
Public Safety Adjustments to New Step Levels	\$2,596,000
Public Safety to at least 3.0% increase	\$219,000
General employee 3.0% increase	\$1,607,000
SUBTOTAL (Added to Base)	\$4,909,000
One-time Public Safety Stipend subject to ARPA (\$2,000/FTE)	\$1,458,000

\* Only includes portion above general employee raise of 3%. Anticipated revenue increase from Compensation Board already included in revenue estimate is \$467,855.

# Non Departmental

Services and Programs	<ul style="list-style-type: none"><li>-Civic Center Subsidy and Admissions Tax</li><li>-Contingencies</li><li>-Debt Service</li><li>-GRTC</li><li>-Reserves</li><li>-Residual Fringe Benefits</li></ul>
Supplemental Funding	<ul style="list-style-type: none"><li>-Annual Debt Service</li><li>-Worker Compensation</li><li>-Compensation increase</li></ul>

# External Agencies

Services and Programs	Bank On Roanoke Valley Blue Ridge Behavioral Healthcare Blue Ridge Soil & Water Conservation Center in the Square Chamber of Commerce CoLab Community College Access Program Downtown and Williamson Road Service District Taxes Downtown Roanoke Incorporated Harrison Museum for African American Culture Health Department Hotel Roanoke Conference Center Commission (1% Sales Tax) Human Services Advisory Board Market Building Support Mill Mountain Zoo Regional Bicycle Coordinator Regional Blueway Project Regional Center for Animal Control and Protection (RCACP)



# External Agencies (continued)

Services and Programs (continued)	Roanoke Arts Commission Roanoke-Blacksburg Technology Council Roanoke Regional Partnership Roanoke Regional Small Business Development Center Roanoke Valley-Alleghany Regional Commission Roanoke Valley Broadband Authority Roanoke Valley Greenway Commission Roanoke Valley Sister Cities Roanoke Valley Television Roanoke Valley Transportation Planning Organization Total Action for Progress Virginia Cooperative Extension Virginia's First Regional Industrial Facility Virginia Municipal League

# External Agencies (continued)

Services and Programs (continued)	<p>Virginia Western Community College – Scholarships            Visit Virginia’s Blue Ridge            Western Virginia Regional Industrial Facility Authority</p>
Supplemental Funding	<p>Advancement Foundation            Blue Ridge Behavioral Healthcare            Cultural Endowment            Downtown and Williamson Road Service District Taxes            Roanoke-Blacksburg Technology Council            Regional Center for Animal Control and Protection (RCACP)            Roanoke Regional Small Business Development Center            Roanoke Valley Television            Virginia Cooperative Extension            Visit Virginia’s Blue Ridge            VML/VACO</p>

# FY 2022-2026

## Capital Improvement Program and One-time Items

- Investments made within the parameters of the debt policy with consideration of required debt service
- Excess debt service funding one-time items.

# Planned Bond Issuances FY 2022-2026

Project	2022	2023	2024	2025	2026	Total
RCPS	\$5,000,000	\$12,750,000	\$12,855,000	\$5,000,000	\$5,000,000	\$40,605,000
Bridge Renovation	13,750,000	13,750,000				27,500,000
P&R Master Plan	3,000,000	4,000,000	2,300,000			9,300,000
Civic Center	900,000	1,500,000	1,500,000	1,500,000	1,500,000	6,900,000
Stormwater Improvements	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Curb, Gutter and Sidewalk	2,335,000	2,335,000	2,335,000	2,335,000	2,335,000	11,675,000
Streetscapes Improvements	500,000	500,000	500,000	500,000	500,000	2,500,000
Passenger Rail			1,869,000			1,869,000
Fleet Capital Replacements	1,300,000	1,600,000	600,000	1,325,000	1,700,000	6,525,000
Technology Capital	770,000	1,860,000	1,870,000	1,500,000		6,000,000
Fire Facility Master Plan			850,000	1,000,000	8,300,000	10,150,000
Capital Building Maintenance	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
<b>Total</b>	<b>\$31,555,000</b>	<b>\$42,295,000</b>	<b>\$28,679,000</b>	<b>\$17,160,000</b>	<b>\$23,335,000</b>	<b>\$143,024,000</b>

Excess debt service may be available in some years for one-time capital needs, the Undesignated Fund Balance and the Stabilization Reserve.

# Debt Service

Budgeted General Fund Debt Service Available	\$15,079,748
Potential Debt Service Budget Increase	125,000
Total Potential Budgeted Debt Service Available	15,204,748
Anticipated FY 2022 Required Debt Service	11,917,574
Anticipated FY 2022 Excess Debt Service Available	\$3,287,174

# FY 2022 One-Time Funded Items

Construction	\$100,175
Equipment	341,900
Fees For Professional Services	160,500
Grant Match	150,000
Gun Violence Prevention Commission	75,000
Percent for Art	20,338
Redistricting	66,584
Salary/ Compensation	79,412
Supplies	18,500
Technology	724,540
Training and Development	255,000
Transportation Infrastructure	488,344
Transfer to Capital Project Contingency	806,881
Total Funded	\$3,287,174

# Budget Calendar

- May 24, 2021 – 7:00 pm – Public Hearings
  - Real Estate tax rate
  - General Fund Budget
- June 7, 2021 – 9:00 am - Budget Study
- June 21, 2021 – 7:00 pm - Budget Adoption and approval of the Capital Improvement Program

Questions?